
DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

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DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2025**

Trustees	Mr R Parmar, Chair Ms C Bell, Vice Chair Dr S Sanghera Mr R Djan-Krofa Mr M A Caines, Treasurer Ms C V Carey Mr C J Henry Prof J Hunt (resigned 1 August 2025)
Company registered number	04366893
Charity registered number	1092168
Registered office	9 Canon Harnett Court Wolverton Mill Milton Keynes Buckinghamshire MK12 5NF
Chief executive officer	Mr A Willett
Accountants	Hillier Hopkins LLP Chartered Accountants 249 Silbury Boulevard Milton Keynes Buckinghamshire MK9 1NA

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2025

The Trustees present their annual report together with the financial statements of Different Strokes (Trustees) Limited for the year 1 January 2025 to 31 December 2025. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

The Company is established for charitable purposes, to relieve persons who have suffered strokes and to support their families and carers.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

The prime objectives of the charity are to help stroke survivors of under retirement age to optimize their recovery, take control of their own lives and regain as much independence as possible by offering rehabilitative services, information and advice. These objectives are pursued by:

- Organising a national network of peer support and exercise groups
- Facilitating online support
- Providing practical, easy to use information for the recovering stroke survivor
- Offering a telephone line so that younger stroke survivors can receive practical and emotional support from other stroke survivors
- Keeping stroke survivors informed, through newsletters, an interactive website and other means, of developments relevant to them
- Promoting the interests of younger stroke survivors by representation at National Level to government, clinical organisations & the media.

b. Strategies for achieving objectives

The individual strategies employed to achieve the charity's objectives are to:

- Increase the scope of peer support
- Improve the methods of service delivery
- Enhance the profile of our website and social media
- Extend the network of influencers accessible to the charity
- Encourage the communities we serve to support our work financially and to offer their time and expertise as volunteers
- Raise sufficient funds from external sources to maintain our services and financial stability
- Work closely with other organisations.

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Objectives and activities (continued)

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

Achievements and performance

a. Main achievements of the Company

In 2025, we supported more people than ever before at Different Strokes.

Amongst our specific achievements:

- We supported 723 people by phone
- We supported 2,395 people by email
- We sent out 1,482 information packs and Children's Resource Packs by post
- We sent out 165 information packs by post
- We provided rehabilitation bursaries to 22 individuals
- We held three face-to-face conferences for stroke survivors
- We produced two newsletters, which were sent to around 9,000 people on our mailing list
- We had nine stories in the national press, including an appearance on The One Show
- On average, 10,000 people visited our website each month
- Our social media followers grew by 10% to 32,093
- Our emailing list grew by 17% to 6,498
- We were supported by 1,398 hours of volunteer time

This was the first year under our new strategic plan for 2025-27. During the process of developing this plan, we felt that we needed to revisit our organisational values, as, although our previous values were all ones which we held ourselves accountable to, we didn't necessarily feel that they best reflected what we do and our uniqueness as an organisation. We therefore updated these, and our new values are as follows:

We listen: We recognise each person as an individual and respond to the needs of our community

We connect: We work collaboratively with individuals and organisations, fostering partnerships to learn, share, and drive meaningful change in the lives of stroke survivors

We understand: We place lived experience at the heart of everything we do, ensuring it shapes our actions and decisions

We empower: We believe stroke survivors are the true experts in life after stroke and we are committed to amplifying their voices

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Achievements and performance (continued)

Main achievements of the Company (continued)

Our strategic plan identified five broad objectives for 2025-27, and these are as follows:

- To run services, both existing and new, which bring most benefit to working age stroke survivors
- To continue to raise awareness of younger stroke to the general public, and to promote the charity to healthcare professionals and the general public
- To collaborate with third party organisations where we have mutual interests, and to enter into partnerships which are beneficial for our beneficiaries and to the charity as a whole
- To develop an organisational structure, through recruiting new roles and by amending our existing ways of working, to ensure we are most effectively meeting our needs
- To ensure we are bringing increased funds into the organisation, both by expanding existing income streams and creating new sources of income, to support our growing services

With regards to services, we continued to provide support to more stroke survivors, in as many ways as possible. In addition to our long-standing network of support groups and online support groups, we continued with our online virtual meetings, which were held twice a month for stroke survivors and once a month for carers of stroke survivors. We also delivered a programme of seven webinars, which covered post-stroke fatigue, exercise, anxiety, driving after a stroke, legal issues, parenting and women's health.

A particular focus in 2025 was reviewing and updating our written information packs. 17 separate areas were identified, each of which will have their own booklet, and work commenced on producing all these. By the end of the year seven core packs had been developed, written and printed, with the remainder of the packs to follow in 2026. This has taken a little longer than we anticipated, but the reason for this is that we have taken our time to engage with our beneficiaries and to ensure that we are providing all relevant information in each of the packs, meaning that all resources are more comprehensive and a significant improvement on previous versions.

Our bursary scheme has continued, and during the course of the year a further 22 individuals were provided with funds – of between £400 and £800 – to enable them to access further physical rehabilitation, which otherwise they would have struggled to afford. Funds are in place to continue this at a similar level during 2026.

Face-to-face events were held in Milton Keynes, Manchester and Glasgow. At each event we had inspirational talks from a stroke survivor – Anthony, exercise instructor and World Record Holder for the Marathon by someone with hemiplegia spoke in Milton Keynes, GP and Different Strokes trustee Satinder spoke in Manchester, and former MP Amy spoke in Glasgow. We were particularly pleased to run our Glasgow event in conjunction with Chest Heart Stroke Scotland, while another highlight was at Milton Keynes, where we were able to reunite Anthony with Baz, an inspirational figure from his childhood, and have this filmed and showcased on BBC's The One Show.

We continued to raise awareness of younger stroke throughout the year, with articles appearing in a number of national publications, such as Sun Health, the Independent, Daily Mail Online, Yahoo, and Metro as well as in Portugal News. We also appeared in regional newspapers, on ITV Border and ITV Anglia News, and on BBC Radio London, BBC Radio Manchester, Radio Ashford and Desi Radio.

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Achievements and performance (continued)

Main achievements of the Company (continued)

We have continued to strengthen our partnership with third party organisations, collaborating in areas of mutual interest, and with organisations that support stroke survivors through advice, products and devices, research and awareness raising. This year, we held discussions with two more legal firms, and, in conjunction with two legal firms that we have collaborated with for some time, in early 2026 we developed a corporate membership scheme with these four legal firms. We received sponsorship funds from two pharmaceutical companies – one existing relationship and one new one – as well as continuing to build contacts with other commercial organisations, charities and statutory bodies. We will continue to build our network with all such bodies going forward where there is the potential for this to benefit stroke survivors.

We had plans this year to recruit up to four new members of staff, and to go through a restructuring of some parts of our staff team, but this has only been a partial success. We recruited two new members of staff – one to be responsible for developing our new information packs, and the other to provide support to our group network – and both have settled into the organisation extremely well. Unfortunately though we had two failed recruitment rounds, for a group co-ordinator and for Services Manager. As a result we had to reconsider our staffing priorities, and the planned transition of one staff member from Groups Co-ordinator to Outreach Manager, to focus more on raising awareness of our work in regional areas and with healthcare professionals, was delayed until 2026. The failure to recruit a Services Manager also means that we have one less managerial position than planned for in the 2025-27 strategic plan, and there are no current plans to revisit this position. With one of our regional co-ordinators deciding to leave their post, and us deciding not to replace them, this means that our headcount has increased from 12 to just 13, a net gain of one member of staff. Having said that, we ended the year with a very stable team, and a clear structure for taking things forward, and as a result there are no plans for us to expand the team further in 2026.

With regards to funding, we are reporting a deficit for the year of £117,861. This compares to a surplus of £110,048 in 2024. However, it should be noted that this deficit was planned, and was agreed by the trustees to facilitate the expansion of our services and staff team. The amount of the deficit – once adjusted for guaranteed legacy payments which we have no control of the timing of – was very close to that which we budgeted for. It should also be noted that the size of the deficit when measured in net movement of funds (£89,813) was less than the size of the surplus which we made in both 2024 and 2023, and overall our funding situation remains very healthy, with diversified sources of income, and a level of reserves which comfortably exceeds that of our stated aim in our reserves policy.

The figures above include funds which are held by our regional groups. The groups ended 2025 with an operating surplus of £1,742 (2024 - £7,908) and total funds of £170,774 (2024 - £169,031). While the Different Strokes support groups are technically branches of Different Strokes, they enjoy considerable autonomy over the operation of their affairs. Hence while in theory their funds technically form part of Different Strokes reserves it would be inappropriate to see them as freely available for the use of the charity, generally. For this reason, we regard this portion of the reserves as "designated" - retained by the Groups for use to develop services locally and not considered to be available to finance Central Services. £31,500 (2024 - £50,481) for our bursary fund is also shown within designated funds.

Different Strokes is registered with the Fundraising Regulator and works in a way that is compliant with the Code of Fundraising Practice.

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

The Trustees have agreed that it is their intention that the charity should maintain a level of free reserves (unrestricted funds not committed or invested in Fixed Assets) to enable the charity to cover its central running costs for not less than six months. Such costs amounted to £498,061 for 12 months in 2025 (2024 - £422,130), or £249,030 for 6 months (2024 - £211,065). Free reserves totalled £355,034 as of 31st December 2025 (2024 - £412,199). Reserves held by the groups totalled £170,774 (2024 - £169,031), all of which is represented by cash. The average balance is, however, around £5,700 (2024 - £5,100) and because of the fragmented nature of these holdings they are not regarded as being available for central purposes. See Note 20 for a detailed breakdown.

c. Financial risk management objectives and policies

The Trustees have a Risk Management Strategy which comprises of:

- The setting of a reserves policy
- Monthly monitoring of income, expenditure and cash against an annual budget
- A risk register which identifies the likelihood, impact and management of risks, and which is updated twice a year

d. Thanks

The trustees would like to thank everyone who has supported Different Strokes – individual donors, people who have undertaken events for us, community groups, charitable trusts and foundations, corporates, and all other supporters. It is only with your very generous support that we are able to raise the required funds to provide our services to younger stroke survivors, and we remain very grateful for your support.

A number of our funders are listed under restricted funds later in this report; amongst our other funders who we would also like to thank for their support in 2025 are:

Bolt Burdon Kemp LLP
Bouttell Bequest
FDR Trust
February Foundation
Fletchers Solicitors
Hawthorne Charitable Trust
The Hospital Saturday Fund
The William Howarth Charitable Trust
Inner Wheel Club of High Wycombe
Ipsen
Irving Memorial Trust
Irwin Mitchell LLP

Knitregen Ltd.
Lympstone Manor Hotel
Marsh Charitable Trust
Merz Therapeutics
PF Charitable Trust
Sir James Roll Charitable Trust
Saddleworth Male Voice Choir
Sutton Byre Trust
Adrian Swire Charitable Trust
Vandervell Foundation
Wogen Anniversary Trust

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Financial review (continued)

Thanks (continued)

Our sincere thanks go to all other funders and supporters, no matter how big or small their donation, including organisations that prefer to donate in confidence, and do not seek acknowledgement or publicity for their charitable donations.

We'd also like to give a huge thank you to our network of volunteers up and down the country, who give up so much of their time to support our groups and to support the charity in other ways; again, we would not be able to do what we do without you.

Structure, governance and management

a. Constitution

Different Strokes (Trustees) Limited is a company limited by guarantee and not having a share capital is governed by its Memorandum and Articles of Association dated 5th February 2002. The company was incorporated to acquire the assets and undertaking of Different Strokes, an unincorporated charity; this it did on 8th June 2002.

The member's liability is limited. Every member of the company undertakes to contribute up to £1 of the assets of the company in the event of it being wound up.

It is a registered charity with the Charity Commission (No. 1092168). The number of members of the company is limited to 50, the present membership is 7 (2024 - 8). Every person desirous of becoming a member must sign and deliver to the company an application for membership. The sole right to membership is vested in the Board of Trustees who may, without showing cause, refuse to admit any application to membership.

b. Methods of appointment or election of Trustees

The business of the Charity is managed by the Board of Trustees and its membership comes from within the members of the company. It is an objective to have members on the Board of Trustees whose skills and expertise complement the needs and aspirations of a charity committed to serving the needs of younger stroke survivors. The Memorandum and Articles of Association states that the Chairman or Vice-Chairman shall be a stroke survivor. The Articles of Association determine a minimum of 4 and a maximum of 15 Trustees. The members of the Board of Trustees are the Directors of the charity. At each Annual General Meeting one third of the Trustees, the longest serving since their last election, are required to stand for re-election. Any new Trustee appointed by the Board must stand for election at the Annual General Meeting after his/her appointment.

During the course of 2025, Professor John Hunt stood down as a Trustee. John was very supportive to the other trustees and the staff team and we thank him for his service.

c. Organisational structure and decision-making policies

The Board meets at least quarterly, with day to day operations led by the Chief Executive Officer. Austin Willett has been in this role since January 2018. The Board, along with the CEO hold periodic "Awaydays" to discuss the future development of the charity. To facilitate effective operations the CEO has delegated authority, within the terms of delegation approved by the Trustees, for operational matters including finance and employment.

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Structure, governance and management (continued)

d. Policies adopted for the induction and training of Trustees

New Trustees undergo an orientation to brief them on their role and the various aspects of the charity's services and to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee and decision-making processes, the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

e. Related party relationships

The charity works closely with other charities and not-for-profit organisations within associated service areas; these bodies include The Stroke Association, the Neurological Alliance, Chest Heart & Stroke Scotland, and the Medical Technology Group.

f. Trustees' indemnities

A policy of third-party indemnity insurance has been in place during the year for the benefits of the Trustees and officers.

Plans for future periods

2026 will be the second year of our 2025-27 strategic plan. As such, our objectives for the year will largely be a continuation of what we delivered previously, although there are a couple of new initiatives planned. Our objectives, as underpinned by the 2026 business plan, can be summarised as follows:

- To run services, both existing and new, which bring most benefit to working age stroke survivors
 - We will continue with those services which we deliver remotely, such as bimonthly virtual meetings and a series of webinars throughout the year
 - We are aiming to hold more face-to-face events, with our aim to hold ten community events in various locations, so that we will be able to meet stroke survivors in a face-to-face setting
 - We will be holding a one-day conference for stroke survivors, to include talks, workshops and an exhibition area, and we will combine this with a celebration to commemorate our 30th anniversary
 - We will continue to disseminate funds via our bursary fund, to support stroke survivors' ongoing rehabilitation
- To continue to raise awareness of younger stroke to the general public, and to promote the charity to healthcare professionals and the general public
 - We aim to have eight stories about younger stroke in the national media
 - We plan to finalise the updates of all our written information packs
 - We will look to develop tailored communications for healthcare professionals, including via a specific healthcare professionals area of the website

DIFFERENT STROKES (TRUSTEES) LIMITED
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Plans for future periods (continued)

- To collaborate with third party organisations where we have mutual interests, and to enter into partnerships which are beneficial for our beneficiaries and to the charity as a whole
 - Our main focus here will be to introduce a corporate membership scheme to underpin our relationships with a number of commercial organisations. This will commence with four legal firms, with the potential for this to be rolled out more widely in the future
- To develop an organisational structure, through recruiting new roles and by amending our existing ways of working, to ensure we are most effectively meeting our needs
 - We will not be looking to recruit for any new roles in 2026, but plan to go forward with a stable team, and do not plan for any significant personnel changes
 - We will further develop the role of Outreach Manager, as our previous Group Co-ordinator transitions into this role. As part of this we will develop an Outreach plan which will include a volunteers strategy
- To ensure we are bringing increased funds into the organisation, both by expanding existing income streams and creating new sources of income, to support our growing services
 - We will be entering into a partnership with a large charitable organisation at their Charity of the Year, to run from May 2026 to May 2027. We will ensure that this partnership is effectively promoted and showcased to maximise fundraising opportunities
 - We will continue to make relevant grant applications to charitable trusts and foundations, for both core services and specific projects which we seek to fund
 - We will continue to encourage our supporters to undertake personal challenges to raise funds for us, and will organise some specific fundraising events ourselves

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Statement of Trustees' responsibilities

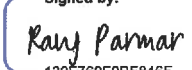
The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Signed by:

.....138F7A9F9BF846E.....
Mr R Parmar
Chair of Trustees

Date: 14-07-2026

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2025

Independent Examiner's Report to the Trustees of Different Strokes (Trustees) Limited ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 December 2025.

Responsibilities and Basis of Report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales (ACA), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

DIFFERENT STROKES (TRUSTEES) LIMITED
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INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

DocuSigned by:

512213CD94334AB...

Signed:

Grant Franklin

Dated: 14-07-2026

ACA

Hillier Hopkins LLP
Chartered Accountants
249 Silbury Boulevard
Milton Keynes
Buckinghamshire
MK9 1NA

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2025**

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Designated funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income and endowments from:						
Donations and legacies	3	186,654	9,500	89,026	285,180	446,522
Other trading activities	4	171,804	-	-	171,804	164,930
Investments	5	29,481	-	-	29,481	13,637
Total income		387,939	9,500	89,026	486,465	625,089
Expenditure on:						
Raising funds	6	51,824	-	-	51,824	53,993
Charitable activities	7	421,328	24,909	106,265	552,502	461,048
Total expenditure		473,152	24,909	106,265	604,326	515,041
Net (expenditure)/income before net gains on investments		(85,213)	(15,409)	(17,239)	(117,861)	110,048
Net gains on investments		28,048	-	-	28,048	9,425
Net movement in funds		(57,165)	(15,409)	(17,239)	(89,813)	119,473
Reconciliation of funds:						
Total funds brought forward		412,199	21,909	219,513	653,621	534,148
Net movement in funds		(57,165)	(15,409)	(17,239)	(89,813)	119,473
Total funds carried forward		355,034	6,500	202,274	563,808	653,621

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 16 to 33 form part of these financial statements.

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 04366893

BALANCE SHEET
AS AT 31 DECEMBER 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	12	1,456	3,133
Investments	13	142,096	114,048
		<u>143,552</u>	<u>117,181</u>
Current assets			
Stocks	14	4,471	7,867
Debtors	15	16,909	13,325
Cash at bank and in hand		412,567	527,275
		<u>433,947</u>	<u>548,467</u>
Current liabilities			
Creditors: amounts falling due within one year	16	(13,691)	(12,027)
		<u>420,256</u>	<u>536,440</u>
Net current assets		<u>563,808</u>	<u>653,621</u>
Total assets less current liabilities		<u>563,808</u>	<u>653,621</u>
Total net assets		<u><u>563,808</u></u>	<u><u>653,621</u></u>
Charity funds			
Designated funds	17	202,274	219,513
Restricted funds	17	6,500	21,909
Unrestricted funds	17	355,034	412,199
Total funds		<u><u>563,808</u></u>	<u><u>653,621</u></u>

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

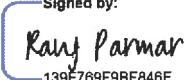
The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 04366893

BALANCE SHEET (CONTINUED)
AS AT 31 DECEMBER 2025

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Signed by:

.....
139F769F9BF846F...
Mr R Parmar
Chair of Trustees

Date: 14-07-2026

Signed by:

.....
F690B12D5E1942A...
Mr M A Caines
Trustee & Treasurer

The notes on pages 16 to 33 form part of these financial statements.

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

1. General information

Different Strokes (Trustees) Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is 9 Canon Harnett Court, Wolverton Mill, Milton Keynes, MK12 5NF.

The accounts have been prepared in GBP and rounded to the nearest pound.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Different Strokes (Trustees) Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Company has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Company, can be reliably measured.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

2.3 Government grants

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities upon the completion of the relevant performance-related conditions. Other grants that are not subject to performance-related conditions are credited to the Statement of Financial Activities as the grant proceeds are received. Grants received prior to the revenue recognition criteria being satisfied are recognised as a liability.

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Company; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Computer equipment	-	25%
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2.7 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of Financial Activities.

DIFFERENT STROKES (TRUSTEES) LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

2. Accounting policies (continued)

2.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

2.12 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.13 Operating leases

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.14 Pensions

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

DIFFERENT STROKES (TRUSTEES) LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

2. Accounting policies (continued)

2.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Designated funds comprise funds which are held by local groups for the purpose of providing services to stroke survivors in the local area. The groups have autonomy as to how to spend these funds, and they are not freely available to be spent by central services. Designated funds also include funds set aside to support the charities bursary scheme.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Designated funds 2025 £	Total funds 2025 £
Donations	93,565	-	89,026	182,591
Legacies	34,639	-	-	34,639
Grants	58,450	9,500	-	67,950
	186,654	9,500	89,026	285,180
	Unrestricted funds 2024 £	Restricted funds 2024 £	Designated funds 2024 £	Total funds 2024 £
Donations	226,478	-	95,511	321,989
Legacies	15,000	-	-	15,000
Grants	65,150	41,798	2,585	109,533
	306,628	41,798	98,096	446,522

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

4. Income from other trading activities

Income from fundraising events

	Unrestricted funds 2025 £	Total funds 2025 £
Fundraising events	171,804	171,804

	<i>Unrestricted funds 2024 £</i>	<i>Total funds 2024 £</i>
Fundraising events	164,930	164,930

5. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £
Income from listed investments	29,481	29,481

	<i>Unrestricted funds 2024 £</i>	<i>Designated funds 2024 £</i>	<i>Total funds 2024 £</i>
Income from listed investments	10,914	-	10,914
Bank interest	-	2,723	2,723
	10,914	2,723	13,637

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

6. Expenditure on raising funds

Fundraising trading expenses

	Unrestricted funds 2025 £	Total funds 2025 £
Direct costs	32,518	32,518
Wages and salaries	16,500	16,500
Employers NIC	1,981	1,981
Pension costs	825	825
	51,824	51,824

	Unrestricted funds 2024 £	Total funds 2024 £
Direct costs	36,088	36,088
Wages and salaries	15,600	15,600
Employers NIC	1,525	1,525
Pension costs	780	780
	53,993	53,993

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Restricted funds 2025 £	Designated funds 2025 £	Total 2025 £
Charitable activities	421,328	24,909	106,265	552,502

	Unrestricted funds 2024 £	Restricted funds 2024 £	Designated funds 2024 £	Total 2024 £
Charitable activities	341,484	26,653	92,911	461,048

8. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Total funds 2025 £
Charitable activities	552,502	552,502

	Activities undertaken directly 2024 £	Total funds 2024 £
Charitable activities	461,048	461,048

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

8. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Total funds 2025 £	<i>Total funds 2024 £</i>
Staff costs	267,124	241,462
Depreciation	1,677	2,797
Insurance	2,282	2,133
Governance costs	9,287	4,819
General	4,154	2,918
Repairs and maintenance	1,382	905
Rent	15,114	14,200
Bank charges	755	886
Staff training	9,803	8,062
Subscriptions	712	706
Printing, postage and stationery	11,112	8,987
Office costs	2,158	2,110
Direct programming	217,726	161,471
Travel	2,010	3,218
Telephone	7,206	6,374
	552,502	461,048

9. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £3,630 (2024 - £3,250).

10. Staff costs

	2025 £	<i>2024 £</i>
Wages and salaries	256,859	236,239
Social security costs	17,226	13,000
Contribution to defined contribution pension schemes	12,345	10,128
	286,430	259,367

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

10. Staff costs (continued)

The average number of persons employed by the Company during the year was as follows:

	2025	2024
	No.	No.
Average employees	13	13

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel during 2025 was the Chief Executive Officer. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the charity is £64,958 (2024 - £59,333).

11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 31 December 2025, no Trustee expenses have been incurred (2024 - £NIL).

12. Tangible fixed assets

	Computer equipment £
Cost or valuation	
At 1 January 2025	15,995
At 31 December 2025	15,995
Depreciation	
At 1 January 2025	12,862
Charge for the year	1,677
At 31 December 2025	14,539
Net book value	
At 31 December 2025	1,456
At 31 December 2024	3,133

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

13. Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 January 2025	114,048
Revaluations	28,048
	<u>142,096</u>
At 31 December 2025	<u>142,096</u>
Net book value	
At 31 December 2025	142,096
At 31 December 2024	<u>114,048</u>

14. Stocks

	2025 £	2024 £
Finished goods and goods for resale	<u>4,471</u>	<u>7,867</u>

15. Debtors

	2025 £	2024 £
Due within one year		
Trade debtors	100	2,007
Prepayments and accrued income	16,809	11,318
	<u>16,909</u>	<u>13,325</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

16. Creditors: Amounts falling due within one year

	2025 £	2024 £
Trade creditors	1,338	5,735
Other taxation and social security	5,786	-
Other creditors	2,077	1,647
Accruals and deferred income	4,490	4,645
	<u>13,691</u>	<u>12,027</u>

17. Statement of funds

Statement of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2025 £
Unrestricted funds					
General funds	412,199	387,940	(473,153)	28,048	355,034
Designated funds					
Group funds	169,032	89,026	(87,284)	-	170,774
Bursary fund	50,481	-	(18,981)	-	31,500
	<u>219,513</u>	<u>89,026</u>	<u>(106,265)</u>	<u>-</u>	<u>202,274</u>

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
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17. Statement of funds (continued)

	Balance at 1 January 2025 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2025 £
Restricted funds					
Anonymous Funder 3	550	500	(550)	-	500
Hugh Fraser Foundation (Scotland)	2,564	-	(2,564)	-	-
Souter (Scotland)	1,000	-	(1,000)	-	-
Belstead Trust	300	-	(300)	-	-
Charis Trust	-	1,000	-	-	1,000
Anonymous Funder 2	-	3,000	(3,000)	-	-
Anonymous Funder 4	1,000	-	(1,000)	-	-
Awards for all - National Lottery	12,317	-	(12,317)	-	-
George A. Moore Foundation	1,750	-	(1,750)	-	-
Grocers Charity	2,428	-	(2,428)	-	-
Light Fund	-	5,000	-	-	5,000
	21,909	9,500	(24,909)	-	6,500
Total of funds	653,621	486,466	(604,327)	28,048	563,808

DIFFERENT STROKES (TRUSTEES) LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
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17. Statement of funds (continued)

Restricted funds description

- **Awards For All – National Lottery:** To support exercise sessions, information packs and work with carers
- **Anonymous Funder #2:** To support our BASS (Black and Asian Stroke Survivors) Project
- **Belstead Ganzoni Charitable Settlement:** To support our work in East Anglia
- **Charis Trust:** To support our work in East Anglia teen and young adult befriending service
- **Alice Ellen Cooper-Dean Charitable Foundation:** To support our work in Hampshire
- **Drapers Charitable Trust:** To support our teen and young adult befriending service
- **Hugh Fraser Foundation:** To support our work in Scotland
- **Grocers Charity:** To support our teen and young adult befriending service
- **Light Fund:** To support our community events
- **Anonymous Funder #3:** To support our work in East Anglia
- **George A. Moore Foundation:** To support our work in Yorkshire
- **Anonymous Funder #4:** To support work with under 25's in Yorkshire
- **Anonymous Funder #1:** To support our work in Yorkshire
- **Souter:** To support our work in Scotland
- **Sovereign Healthcare:** To support our work in Yorkshire

The anonymous funders 1 - 4 are those that have specifically requested that their monies remain anonymous to the public.

The transfers between the general unrestricted funds and the designated funds are where the groups give donations to the central services, and transfers from restricted to designated are where the income balances are not deemed to be restricted.

The Bursary fund is what the trustees have chosen to allocate from donations and legacies for this particular service of the charity, so it is shown within the designated funds. This fund is different to the other designated funds which belongs to the groups around the country.

Statement of funds - prior year

	<i>Balance at 1 January 2024 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2024 £</i>
Unrestricted funds					
General funds	315,780	482,471	(395,477)	9,425	412,199
Designated funds					
Group funds	151,604	98,235	(80,807)	-	169,032
Bursary fund	60,000	2,585	(12,104)	-	50,481
	<u>211,604</u>	<u>100,820</u>	<u>(92,911)</u>	<u>-</u>	<u>219,513</u>

DIFFERENT STROKES (TRUSTEES) LIMITED
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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025**

17. Statement of funds (continued)

	<i>Balance at 1 January 2024 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2024 £</i>
Restricted funds					
Anonymous Funder 3	-	1,000	(450)	-	550
Hugh Fraser Foundation (Scotland)	2,564	-	-	-	2,564
Anonymous Funder 1	-	3,000	(3,000)	-	-
Souter (Scotland)	1,000	-	-	-	1,000
Belstead Trust	1,000	1,000	(1,700)	-	300
Charis Trust	1,000	-	(1,000)	-	-
Sovereign Health Care	-	2,500	(2,500)	-	-
Anonymous Funder 2	-	2,500	(2,500)	-	-
Anonymous Funder 4	-	1,000	-	-	1,000
Drapers Charitable Trust	-	5,000	(5,000)	-	-
Awards for all - National Lottery	-	18,798	(6,481)	-	12,317
Alice Ellen Cooper-Dean Charitable Foundation	1,200	-	(1,200)	-	-
George A. Moore Foundation	-	2,000	(250)	-	1,750
Grocers Charity	-	5,000	(2,572)	-	2,428
	<u>6,764</u>	<u>41,798</u>	<u>(26,653)</u>	<u>-</u>	<u>21,909</u>
Total of funds	<u>534,148</u>	<u>625,089</u>	<u>(515,041)</u>	<u>9,425</u>	<u>653,621</u>

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

18. Summary of funds

Summary of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2025 £
General funds	412,199	387,940	(473,153)	28,048	355,034
Designated funds	219,513	89,026	(106,265)	-	202,274
Restricted funds	21,909	9,500	(24,909)	-	6,500
	<u>653,621</u>	<u>486,466</u>	<u>(604,327)</u>	<u>28,048</u>	<u>563,808</u>

Summary of funds - prior year

	Balance at 1 January 2024 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2024 £
General funds	315,780	482,471	(395,477)	9,425	412,199
Designated funds	211,604	100,820	(92,911)	-	219,513
Restricted funds	6,764	41,798	(26,653)	-	21,909
	<u>534,148</u>	<u>625,089</u>	<u>(515,041)</u>	<u>9,425</u>	<u>653,621</u>

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Restricted funds 2025 £	Designated funds 2025 £	Total funds 2025 £
Tangible fixed assets	1,456	-	-	1,456
Fixed asset investments	142,096	-	-	142,096
Current assets	225,173	6,500	202,274	433,947
Creditors due within one year	(13,691)	-	-	(13,691)
Total	355,034	6,500	202,274	563,808

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2024 £</i>	<i>Restricted funds 2024 £</i>	<i>Designated funds 2024 £</i>	<i>Total funds 2024 £</i>
Tangible fixed assets	3,133	-	-	3,133
Fixed asset investments	114,048	-	-	114,048
Current assets	307,045	21,909	219,513	548,467
Creditors due within one year	(12,027)	-	-	(12,027)
Total	412,199	21,909	219,513	653,621

DIFFERENT STROKES (TRUSTEES) LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

20. Designated funds - group funds

	2025 £	2024 £
Andover	1,931	1,545
Ashford	764	-
Birmingham Central	8,081	8,836
Birmingham Solihull	1,166	1,674
Bristol	9,172	11,710
Burton-on-Trent	6,463	7,009
Cambridge	-	28
Carlisle	5,039	7,486
Colchester	5,486	4,911
Diss	4,600	961
Fakenham	2,226	325
Isle of Wight	30	30
Leeds Central	2,380	3,098
London Central (Gt Russell St)	-	67
London East (Redbridge)	2,517	2,625
London North (Wood Green)	12,999	12,693
London West (Hounslow & Chiswick)	4,012	5,023
Manchester	2,768	2,868
Middlesex (Stanmore)	15,578	16,708
Market Harborough	4,489	2,701
Milton Keynes	7,812	5,220
Moray	921	910
Northampton	5,736	7,724
Norwich	583	332
Poole	418	255
Portsmouth	5,701	6,708
Preston	-	24
Southampton	27,337	25,266
Stoke-on-Trent	350	350
Tipton	1,214	1,273
Totnes	-	111
West Kent	12,844	7,456
Whitstable	5,993	5,374
York	12,164	17,730
	<u>170,774</u>	<u>169,031</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

21. Pension commitments

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the group to the fund and amounted to £12,345 (2024 - £10,128). Contributions totalling £2,077 (2024 - £1,647) were payable to the fund at the balance sheet date and are included in creditors.

22. Operating lease commitments

At 31 December 2025 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025 £	2024 £
Not later than 1 year	15,956	15,956
Later than 1 year and not later than 5 years	31,339	47,296
	<u>47,295</u>	<u>63,252</u>

